TRANSFORMATION

BusinessThinking

One week of manual reporting, cut to one hour

Multi-site circular economy business in North America, growing by acquisition.

1 week → 1 hour
To produce the monthly report

3 days → 1 hour
To trace a value back to source

14 weeks
Seven two-week sprints

THE CHALLENGE

- Manufacturing reporting lived in one manager's spreadsheets
- ERP and HR data had never been reported together, so leadership could not compare plants
- KPI definitions differed between finance and manufacturing

WHAT WE DID

- Automated the data feeds into a layered warehouse
- Integrated Epicor Kinetic and Dayforce (HR) and built the manufacturing dashboard on top
- Defined and documented manufacturing KPIs: efficiency, overtime %, cost per pound
- Delivered in seven two-week sprints with a blended team, and set a three-year BI roadmap

THE RESULT

- The report now runs as a company process, with an audit trail
- ERP and HR data reported together for the first time
- Leadership can compare plants side by side
- KPI definitions agreed and documented across finance and manufacturing

ENGAGEMENT

Transformation: warehouse build, ETL, dashboard and KPI framework

TIMELINE

14 weeks, seven two-week sprints

STAKEHOLDERS

Head of IT, the internal BI team, senior leadership

TECHNOLOGY

Epicor Kinetic · Dayforce (HR) · Power BI · Azure Data Factory · SQL Server · dbt

Still reporting from spreadsheets?

Start with one area. It proves the value and keeps the risk small. Book an introductory call, and we'll show you where to begin.

Book an introductory call

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